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October 30, 2026

Consolidated Financial Results for the Six Months Ended September 30, 2026 (Under IFRS)

Company name: Members Co., Ltd.
Listing: Tokyo Stock Exchange
Securities code: 2130
URL: <https://www.members.co.jp/>
Representative: Akihiko Takano, Representative Director, President and Executive Officer
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Scheduled date to file semi-annual securities report: November 5, 2026
Scheduled date to commence dividend payments: —
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for institutional investors and securities analysts)

(Yen amounts are rounded down to millions of yen, unless otherwise noted.)

1. Consolidated financial results for the six months ended September 30, 2026 (from April 1, 2026 to September 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Revenue		Operating profit		Profit before tax		Profit	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2026	11,788	3.0	(389)	—	(372)	—	(262)	—
September 30, 2025	11,448	10.3	263	—	316	—	195	—

	Profit attributable to owners of parent		Total comprehensive income		Basic earnings per share	Diluted earnings per share
Six months ended	Millions of yen	%	Millions of yen	%	Yen	Yen
September 30, 2026	(262)	—	(265)	—	(20.44)	(20.44)
September 30, 2025	195	—	170	—	15.31	15.26

Note: The Company transitioned to consolidated accounting from the fourth quarter of the fiscal year ended March 31, 2026, and has prepared consolidated financial statements from the fiscal year ended March 31, 2026. Accordingly, the figures for the six months ended September 30, 2025 represent non-consolidated results and are presented for reference purposes.

(2) Consolidated financial position

	Total assets	Total equity	Equity attributable to owners of parent	Ratio of equity attributable to owners of parent to total assets
As of	Millions of yen	Millions of yen	Millions of yen	%
September 30, 2026	11,121	5,956	5,956	53.6
March 31, 2026	12,771	6,640	6,640	52.0

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	—	0.00	—	33.00	33.00
Fiscal year ending March 31, 2027	—	0.00			
Fiscal year ending March 31, 2027 (Forecast)			—	35.00	35.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated financial results forecast for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate changes from the previous fiscal year.)

	Revenue		Operating profit		Profit before tax		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Full year	25,000	2.4	200	(87.5)	200	(87.8)	150	(87.6)

	Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Yen
Full year	150	(87.6)	11.73

Note: Revisions to the forecast of consolidated financial results most recently announced: None

1. The above forecasts are calculated based on IFRS.
2. “Basic earnings per share” is calculated based on 12,784,542 shares, the average number of shares during the fiscal year ended March 31, 2026.

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies and changes in accounting estimates

- (i) Changes in accounting policies required by IFRS: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None

(3) Number of issued shares (ordinary shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2026	13,423,300 shares
As of March 31, 2026	13,423,300 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2026	584,583 shares
As of March 31, 2026	605,257 shares

(iii) Average number of shares outstanding during the period (interim period)

Six months ended September 30, 2026	12,828,429 shares
Six months ended September 30, 2025	12,775,299 shares

* Semi-annual financial results reports are not subject to review by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Note regarding forward-looking statements)

Forward-looking statements such as earnings forecasts contained in this document are based on information currently available to the Company and on certain assumptions that the Company considers reasonable, and are not intended as a guarantee that they will be achieved. Actual results may differ significantly due to various factors. For the assumptions underlying the earnings forecasts and precautions regarding their use, please refer to “1. Summary of Business Results, (3) Explanation of Forward-looking Information such as Consolidated Financial Results Forecast” in the attached materials.

(How to obtain supplementary financial results materials and the content of the financial results briefing)

Supplementary materials will be posted on the Company’s website on October 30, 2026.